



Article 9: FY26 Capital Improvement & Debt Plan

Ms. Hartman moves that the Town vote to approve Article 9 as printed in the Briefing Book.

Capital Planning Policy

Total annual spending:
7-8% of total prior year budget

2-3% of spending should be cash funded

No more than 5% of capital spending should be debt-financed

Tier	Range Min.	Range Max.	Funding
Capital Outlay	\$0	\$10,000	Operating Budget
I	>\$10,000	\$250,000	Cash
II	>\$250,000	\$2,500,000	Debt, within levy
III		>\$2,500,000	Debt, excluded

FY26 Capital Improvement & Debt Plan: Summary

Department	Capital Outlay (within operating budget) - 2026	Tier I (>\$10,000 - \$250,000) - 2026	Tier II (>\$250,000 - \$2,500,000) - 2026	Tier III (>\$2,500,000) - 2026	Chapter 90 (MGL Ch 90, Section 34) - 2026	Revolving Fund Balance - 2026	Grant Funding - 2026	Other - 2026	Total 2026
Total Cemetery	—	—	—	—	—	—	—	\$400,000	\$400,000
Total Engineer	\$29,800	\$1,499,900	\$2,935,800	\$6,250,000	\$650,000	\$1,062,800	\$50,000	—	\$12,478,300
Total Facilities	—	—	\$750,000	—	—	—	—	—	\$750,000
Total Fire	—	\$185,000	—	—	—	\$550,000	—	\$297,000	\$1,032,000
Highway Maintenance	—	\$35,000	—	—	—	—	—	—	\$35,000
Total Highway Maintenance	\$10,000	\$450,000	—	—	—	—	—	—	\$460,000
Total Information Systems	—	\$40,000	—	—	—	—	—	—	\$40,000
Total Library	—	\$90,250	—	—	—	—	—	—	\$90,250
Total Natural Resources	\$15,000	—	—	—	—	—	—	—	\$15,000
Total Parks & Trees	\$10,000	—	—	—	—	—	—	—	\$10,000
Total Police	\$72,000	\$180,000	—	—	—	—	—	\$50,000	\$302,000
Total Resource Sustainability	—	\$75,000	—	—	—	—	—	—	\$75,000
Total - Concord Public Schools	—	\$291,570	\$650,000	—	—	—	—	\$627,004	\$1,568,574
Total Funding Sources	\$136,800	\$2,811,720	\$4,335,800	\$6,250,000	\$650,000	\$1,612,800	\$50,000	\$1,374,004	\$17,221,124



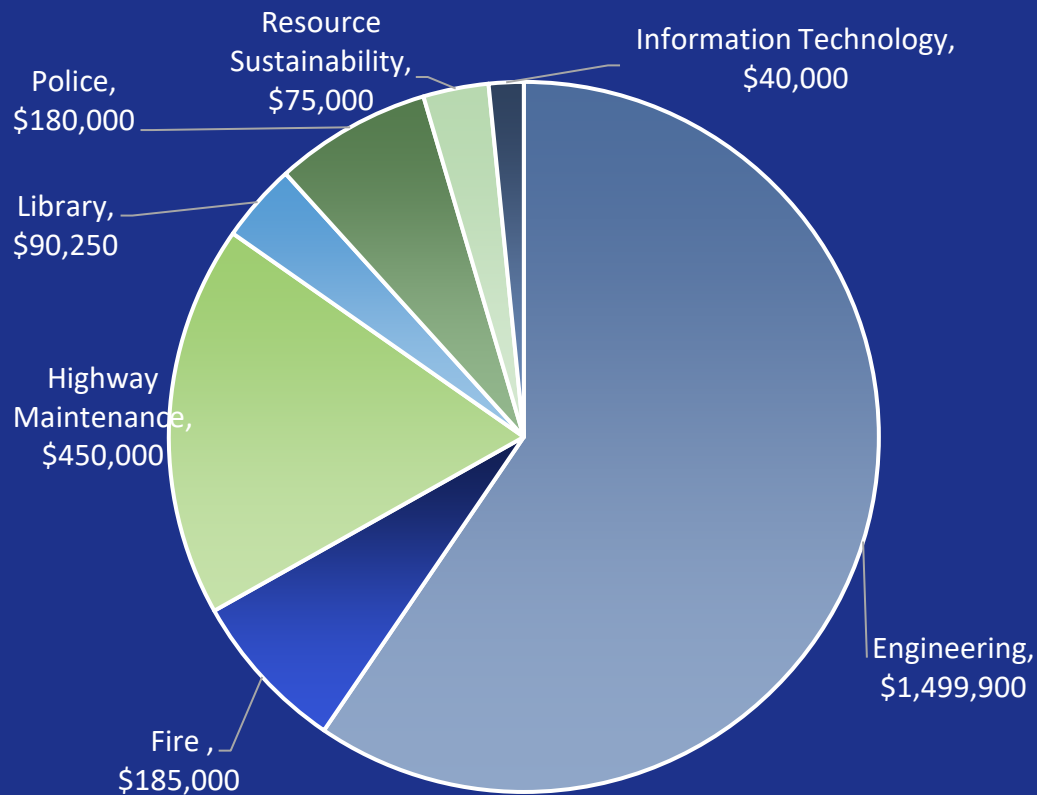
<https://town-concord-ma-budget-book.cleargov.com/18978/introduction/budget-process>

FY26 Plan: Various Approvals Needed

Entity	Category	Description	Funding Source	Amount	Article
Town	Capital Outlay	Small Equipment	Cash	\$136,800	7
Town	Tier Three	Road Maintenance	Debt	\$6,250,000	8
Town	Tier One	Vehicles, Maintenance & Equipment	Cash	\$2,520,150	9
Town	Tier Two	Building Repairs/ Renovations, Infrastructure & Heavy Vehicle Replacement	Debt	\$3,685,800	9
School	Tier One	Vehicles & Equipment	Cash	\$291,570	11
School	Tier Two	Building Maintenance	Debt	\$650,000	11
Town	Tier One	Infrastructure	Stormwater Fund	\$1,062,800	34
Town	Tier Two	Heavy Vehicle Replacement	Ambulance Revolving	\$550,000	48
			sub-total:	\$15,147,120	
Town		Infrastructure	State Aid	\$650,000	N/A
Town		Maintenance & Equipment	Grant & Other	\$797,000	N/A
School		Maintenance & Equipment	Grant & Other	\$627,004	N/A
			sub-total:	\$2,074,004	
			total:	\$17,221,124	

Article 9: Tier One

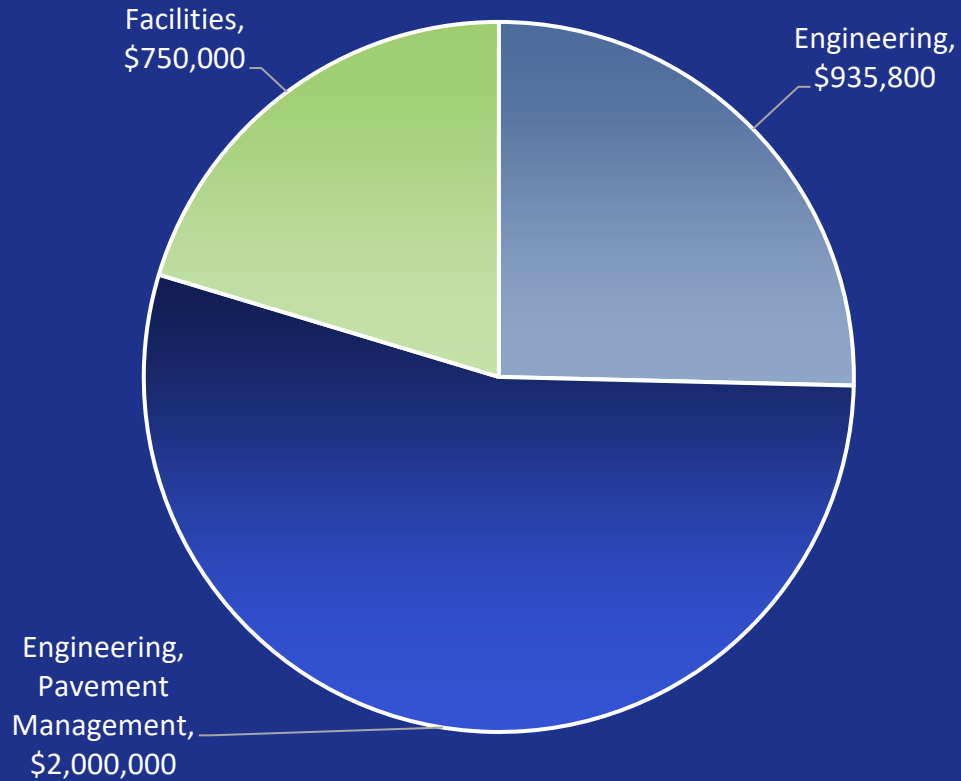
\$10,000 – 250,000



Tier One Capital:	
Asset Management Tools	\$105,000
Culverts & Bridges	\$90,000
Parking Lot Rehabilitation	\$231,900
Roadside Safety	\$179,600
Street Pavement Markings	\$107,100
Traffic Improvements	\$420,000
Traffic Signals & Signage	\$366,300
sub-total: Engineering	\$1,499,900
Fire Alarm Receiver	\$30,000
Defibrillators, Town-wide, public	\$42,000
Turnout Gear	\$60,000
Fire Apparatus Refurbishment	\$53,000
sub-total: Fire	\$185,000
H23 Freightliner, 35,000 GVWR (2012)	\$415,000
Vehicle Tire Balancing & Replacement Machines	\$35,000
sub-total: Highway & Grounds	\$450,000
Cargo Van, Replacement (Delivery)	\$58,250
Computers & RFID Technology	\$32,000
sub-total: Library	\$90,250
Cruiser, Replacement (3)	\$180,000
sub-total: Police	\$180,000
Plan Update, Climate Action & Resilience	\$75,000
sub-total: Resource Sustainability	\$75,000
Electronic Voting Clickers	\$40,000
sub-total: Technology	\$40,000
Total: Capital, Tier One	\$2,520,150

Article 9: Tier Two

\$250,000 – 2,500,000



Tier Two Capital:	
Feasibility Study, HWCC Kitchen	\$50,000
Building Maintenance & Repairs, town-wide	<u>\$700,000</u>
sub-total: Facilities	\$750,000
Pedestrian & Bicycle Safety	\$935,800
Pavement Management (only if Article 8 fails)	<u>\$2,000,000</u>
sub-total: Engineering	\$2,935,800
Total: Capital, Tier Two (Article 8 fails)	\$3,685,800
Total: Capital, Tier Two (Article 8 passes)	\$1,685,800



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Supplemental Slides
