



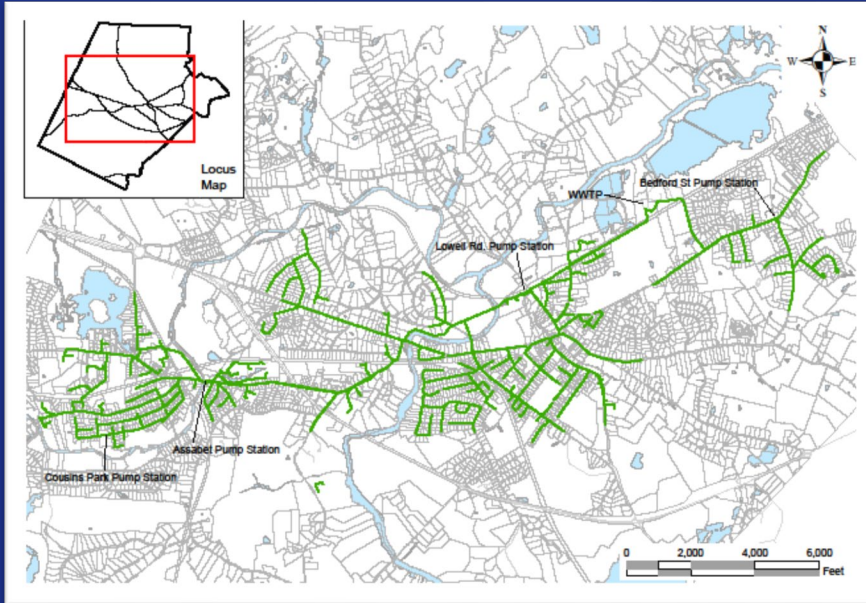
Article 44: Sewer System Expenditures

ARTICLE 44. To determine whether the Town will authorize the income from user fees, special service fees, and jobbing services by the Water and Sewer Division of Concord Public Works during the 2027 fiscal year, together with the balance of operating cash in the Sewer Fund, to be expended without further appropriation under the direction and control of the Town Manager in accordance with the Motion passed under Article 37 of the 1976 Annual Town Meeting; or take any other action relative thereto.



Article 44: Sewer System Expenditures

Article 45: Sewer Improvement Fund Expenditures

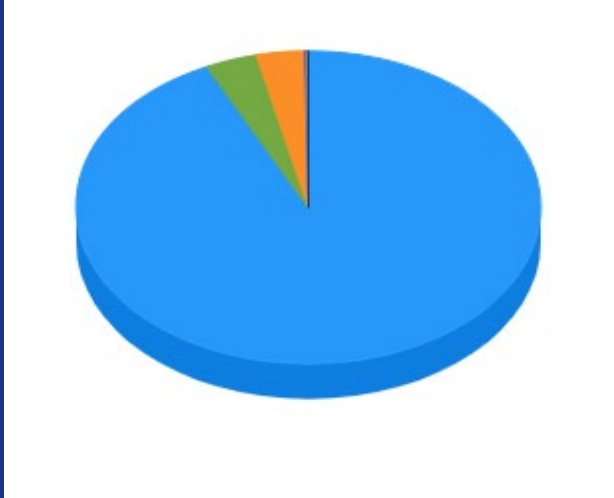


Municipal Sewer System

- 1 – Advanced WWTP
- 2 – Large Scale Pumping Stations
- 6 – Neighborhood Lift Stations
- 34 – Miles of Collection Main
- 903 – Manholes



Article 44: Sewer System Expenditures Article 45: Sewer Improvement Fund Expenditures



FY27 Projected Revenue

- Sewer User Fees **\$3,100,000** (92.81%)
- Investment Income **\$120,000** (3.59%)
- Septage Fees **\$111,980** (3.35%)
- Service Charges **\$6,000** (0.18%)
- Liens & Tax Titles **\$1,000** (0.03%)
- Other **\$1,000** (0.03%)

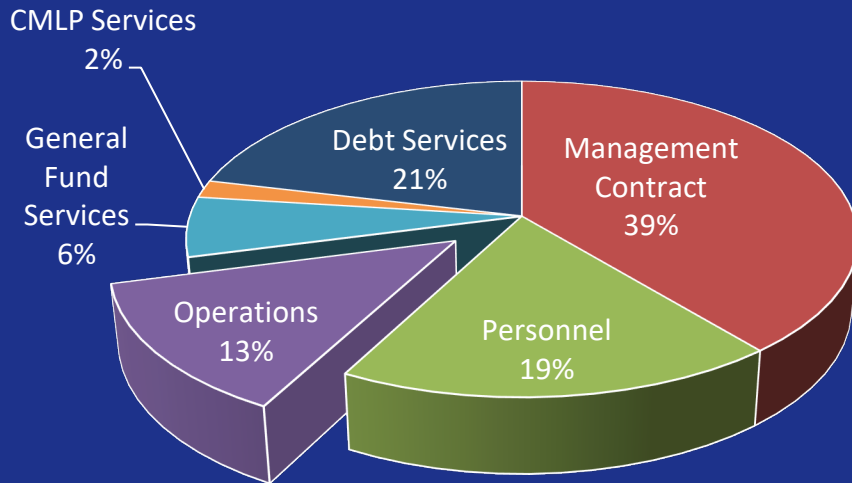
Category	FY24 Unaudited	FY25 Unaudited	FY26 Budget	FY27 Budget
Sewer User Fees	\$ 2,733,125	\$ 2,953,847	\$ 2,976,000	\$ 3,100,000
Service Charges	\$ 12,808	\$ 5,780	\$ 10,000	\$ 6,000
Investment Income	\$ 389,930	\$ 180,241	\$ 100,000	\$ 120,000
Septage Fees	\$ 103,190	\$ 125,231	\$ 131,000	\$ 111,980
Liens & Tax Titles	\$ 2,908	\$ 8,289	\$ 1,631	\$ 1,000
Other	\$ 972	\$ 1,398	\$ 3,000	\$ 1,000
Total Revenue	\$ 3,242,933	\$ 3,274,786	\$ 3,221,631	\$ 3,339,980



Article 44: Sewer System Expenditures Article 45: Sewer Improvement Fund Expenditures

FY27 Projected Expenditures

FY27 Expenditures - \$3,105,686



Management Contract	\$1,212,344
Personnel	\$578,536
Operations	\$411,046
General Fund Services	\$188,924
CMLP Services	\$55,443
Debt Services	\$115,761
Total Expenses	\$3,105,686



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FY27 – Capital Improvement Plan

Proposed Expenditures - \$1,559,000

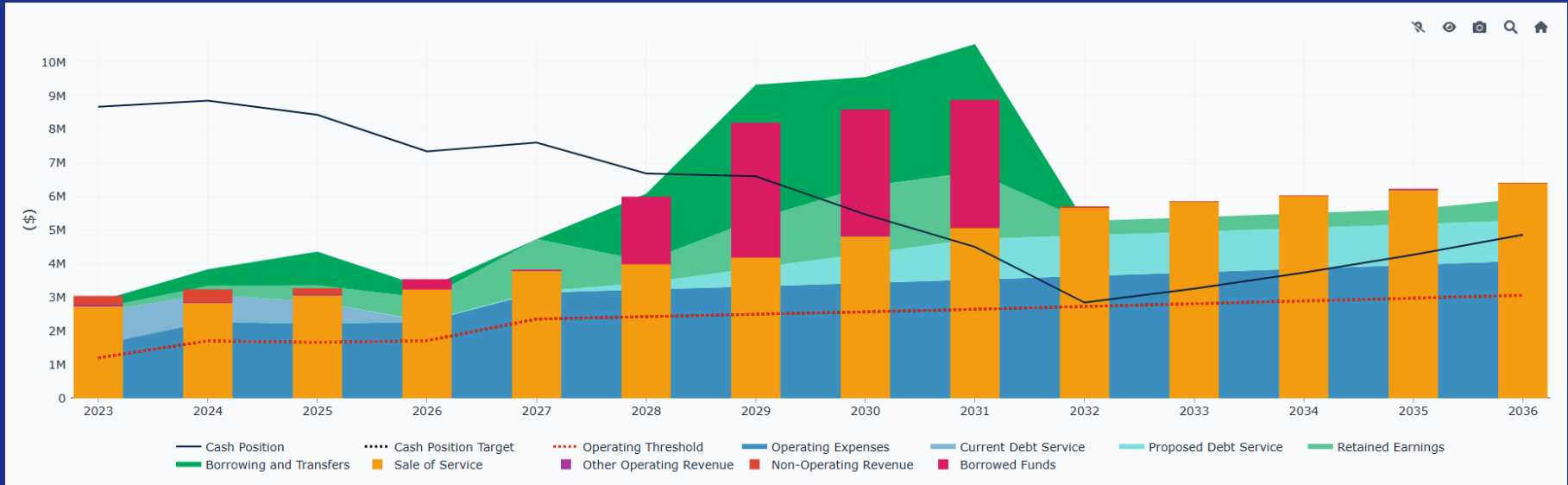
- \$ 500,000 – Engineering – Hydraulic Assessment / Permitting
- \$ 300,000 – Wastewater Treatment Plant Structures & Equipment
- \$ 275,000 – Inflow / Infiltration & Sewer Lateral Work
- \$ 150,000 – WWTP Equipment – Odor Control Media Replacement
- \$ 160,000 – Sewer Stations Structures & Equipment – Collection
- \$ 110,000 – Meter Replacement (Sewer)
- \$ 24,000 – Sewer Mains and Laterals
- \$ 40,000 – Miscellaneous Wastewater Planning



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10 Year Capital Spending – Scenario A

\$10 M in WWTP Improvements Based on Facility Management Plan

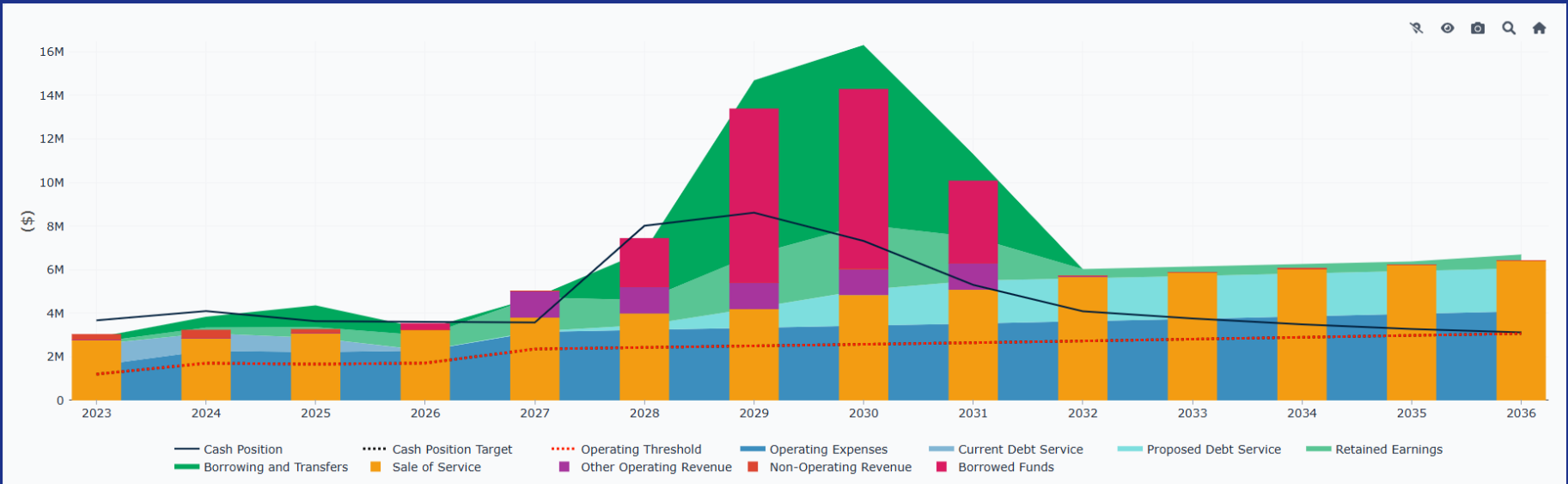




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10 Year Capital Spending Scenario B

\$10 M in WWTP Improvements + \$13 M Capacity Expansion Project





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FY27 – Sewer Rates

Proposed Adjustment (FY26 vs. FY27)

- Residential Rate - \$0.1503/cubic foot - 5% increase
- Commercial Rate - \$0.1503/cubic foot - 5% increase
- Sewer Improvement Fee - \$40.07 per gallon - no change

Impact on Avg. Residential Customer
\$42.93/year



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Supplemental Information

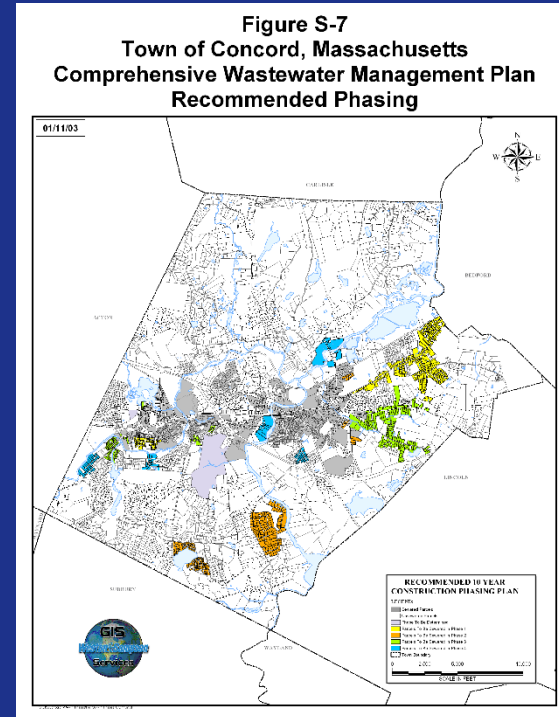


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TOWN OF CONCORD, MASSACHUSETTS
**COMPREHENSIVE
 WASTEWATER
 MANAGEMENT
 PLAN SUMMARY**
 FEBRUARY 2003

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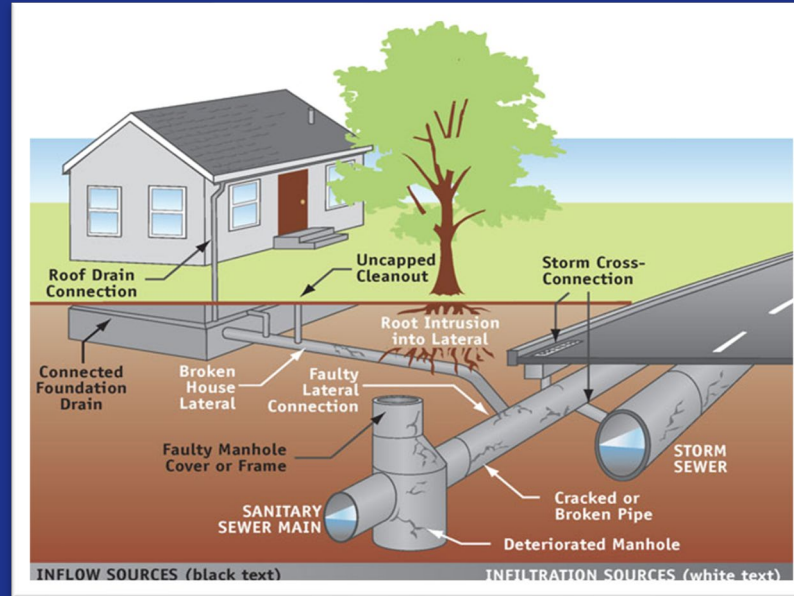
Article 44: Sewer System Expenditures

Capacity Management Efforts

- Ongoing Inflow/Infiltration Assessment and Mitigation
- Public Works Commission Policies
 - 1,000 gallon per day review
 - Mandatory Sewer Service Line replacement policy
 - Efforts to manage Economic Development, Affordable Housing Objectives & Residential Infill/Expansions (Accessory Dwelling Units - In-Law Apartments)



Article 44: Sewer System Expenditures



King County, Washington, Department of Natural Resources and Parks